

St. Xavier's University, Kolkata

SYLLABUS FOR FOUR YEAR Bachelor of COMMERCE (B.Com.) SEMESTER V

ACADEMIC YEAR: 2025-2026

PROGRAMME OUTCOMES:

- **PO1 Critical Thinking**: Take informed actions after identifying the assumptions that frame our thinking and actions, checking out the degree to which these assumptions are accurate and valid, and looking at our ideas and decisions (intellectual, organizational, and personal) from different perspectives.
- **PO2 Effective Communication:** Speak, read, write and listen clearly in person and through electronic media in English and in one Indian language, and make meaning of the world by connecting people, ideas, books, media and technology.
- **PO3 Social Interaction:** Elicit views of others, mediate disagreements and help reach conclusions in group settings.
- **PO4 Effective Citizenship:** Demonstrate empathetic social concern and equity centered national development, and the ability to act with an informed awareness of issues and participate in civic life through volunteering.
- **PO5 Ethics:** Recognize different value systems including your own, understand the moral dimensions of your decisions, and accept responsibility for them.
- **PO6 Environment and Sustainability:** Understand the issues of environmental contexts and sustainable development.
- **PO7 Self-directed and Life-long Learning**: Acquire the ability to engage in independent and life-long learning in the broadest context socio-technological changes.

FINANCIAL MARKET AND SERVICES [Course type: Discipline Specific Core]

[4 Credits]

Course Outcomes (CO):

At the end of this course, students will be able to

CO1: To get an overview of the financial system, its components and functions.

CO2: To understand the operations of different financial markets and its participants.

CO3: To examine the role of financial institutions in our economy.

CO4: To discuss the various financial services provided by various institutions.

CO5: To analyse the derivative market and the various instruments of derivative market.

| Module No. | Module Name | Topic(s) | Description | No. of Hours Allotted | Marks Allotted | Credit of each Module | Associated Course Outcome(s) |
|---------------|---------------------|---|-------------------------------------|-----------------------------|-------------------|-----------------------------|------------------------------------|
| ı | Introduc tion | Financial system and its components Financial System and economic development An overview of Indian Financial System | Theoretical Framework | 5 | 10% | 0.4 | CO1 |
| II | Financial market | Money Market- functions, organisation and instruments. Role of central bank in money market; Indian money market | An overview of Money Market | 8 | 10% | 0.4 | CO2 |
| | | Debt & Fixed Income Securities Market | An Overview | 4 | 7% | 0.28 | |
| | | Capital Market: functions, organisation and instruments. Indian equity market – primary and secondary markets; Public Offerings; Private Placement; Role of stock exchanges in India. | An overview of Capital Market | 8 | 13% | 0.52 | |

| | Financial Institutio ns | banking – | Overview of various Financial Institutions | 10 | 20% | 0.8 | CO3 |
|----|-------------------------------|---|--|----|-----|-----|-----|
| IV | Financial Services | Overview of financial services industry Merchant banking — pre and post issue management, Underwriting; Brokers and Subbrokers; Fundbased and feebased services; Venture capital finance; Factoring services, Investment Banking; Credit rating; Financial counselling; Syndicate loans; Lease Financing; Restructuring and Corporate Advisory Services by Investment | Overview of various financial services | 15 | 25% | 1 | CO4 |

| | | Banking | | | | | |
|---|-----------|--|-------------|----|-----|-----|-----|
| | | Other Financia Services (Basic idea of digita finance and fintech) | | | | | |
| V | Derivativ | Concept and | Overview of | 10 | 15% | 0.6 | CO5 |
| | e market | Functions of | Derivative | | | | |
| | | Derivative | market | | | | |
| | | Markets; | | | | | |
| | | Participants of | | | | | |
| | | Derivative | | | | | |
| | | Markets. | | | | | |

Suggested Readings

- L M Bhole, and Jitendra Mahakud. Financial Institution and Markets, McGraw-Hill Education
- Khan, M.Y. Indian Financial System, McGraw-Hill Education
- MY Khan and PK Jain. Financial Services. McGraw Hill Education
- S.S. Saha. Financial Market Operations. McGraw Hill Education
- A. Basu, D. Mazumdar, S. Dutta. Indian Financial System. ABS Publishing House

CO-PO Mapping:

| | <u> </u> | | | | | | |
|-------|----------|-----|-----|-----|-----|-----|-----|
| CO/PO | PO1 | PO2 | PO3 | PO4 | PO5 | PO6 | PO7 |
| CO1 | L | | | | | | М |
| CO2 | | | | | | | М |
| CO3 | | | | | | | L |
| CO4 | | | | | | | М |
| CO5 | М | | | | | | М |

^{*} H means High relevance, M means Medium relevance, L means Low relevance.

Evaluation Plan:

CIA Plan

| Evaluation Components | Mode | Full Marks | % Weightage (in 100 marks) | Scale Value (A) | PO (Rubrics) |
|-----------------------|----------------------|------------|----------------------------|--------------------|--------------|
| CIA Written Test (WT) | Individual | 50 | 20% | 20 | CO1, CO2 |
| Other Component | Group/ Individual | 05 | 5% | 05 | CO1,CO2,CO3 |
| Attendance | Individual | 05 | 5% | 05 | |
| Total | | | | 30 | |

End-Semester Examination

| Evaluation Components | Mode | Full Marks | % Weightage (in 100 marks) | Scale Value (B) | PO (Rubrics) |
|------------------------------|------------|------------|----------------------------|--------------------|----------------------------|
| End-Semester | Individual | 100 | 70% | 70 | CO1, CO2, CO3, CO4, CO5 |

DIRECT TAX

[Course type: Discipline Specific Core]

[4 CREDITS]

Course Outcomes (CO):

At the end of this course, students will be able to

- **CO1.** Explain the basic concepts of Taxation.
- **CO2.** Identifying the various heads of income for the purpose of levying income tax.
- **CO3.** Analyze various heads of income with regards to their taxability and exemptions.
- **CO4.** Basic understanding of key concepts like Tax planning, Tax avoidance, Tax evasion.
- CO5. Learning ways to avail deductions under section 80C to 80U for the purpose of tax liability computation.

| Module No. | Module Name | Topic(s) | Description | No. of Hours Allotted | Marks Allotted | Credit of each Module | Associated Course Outcome(s) |
|---------------|---|---|---|-----------------------------|-------------------|-----------------------------|------------------------------------|
| I | Basic Concepts & Definitions Under IT Act | Assessee, Previous year, Assessment year, Certain cases when income of a previous year, will be assessed in the previous year itself, Person, Income, Total Income, Sources of Income, Heads of Income, Gross Total Income, Agricultural Income, Basis of Charge, Tax Evasion, Tax Avoidance, Tax Planning, Tax Management. | Theoretical Framework | 5 | 8.33% | 0.33 | CO1,CO4 |
| | Residential status and incidence of Tax | Numerical problems on determination of residential status of an individual, Incidence of tax on the basis residential status. | Taxability of income under various categories of Residential Status | 5 | 8.33% | 0.33 | CO3 |

| II | Income Salaries from | Chargeability, Scale of pay, Net Salary, Bonus, Commission, Numerical problems on Allowances, Chargeability, Scale of pay, Net Salary, Bonus, Commission, Numerical problems on Allowances. Perquisites (Motor Car, Rent Free Accomodation, Gas, Electricity), Provident Fund, Gratuity, Pension, Commission of Pension, Leave Salary, Application of Sec 115 BAC, Computation of Income from Salary. | Taxability and exemptions under the head Income from Salaries | 12 | 20% | 0.8 | CO2,CO3 |
|-----|---|--|---|----|--------|------|---------|
| III | Income from House property | Chargeability, Annual Value, Deductions U/S 24, Inadmissible Deductions[Section 25],Special Provisions for arrears of rent and unrealized rent, Numerical problems on Computation of income from house property: let out, self occupied and used for own business; Treatment of income from Coowned Property [Section 26] | Income from House property. | 10 | 16.67% | 0.67 | CO2,CO3 |
| IV | Profits and Gains of Business or Profession | Business and profession-meaning and salient features. | Basic Concept | 2 | 3.33% | 0.13 | CO2 |

| | Capital Gains | Basic Concept of Transfer, Cost of acquisition, Cost of improvement and indexation. Numerical problems on computation of long term and short term capital gains/ losses including exemptions U/S 54, 54B, 54EC, 54F | and exemptions under the head Income from Capital Gains. | 8 | 13.33% | 0.54 | CO2,CO3 |
|-----|-------------------------------------|--|--|---|--------|------|---------|
| V | Income from other sources | Chargeability and numerical problems on computation of income from other sources. (excluding deemed dividends and gifts) | | 6 | 10% | 0.4 | CO2,CO3 |
| VI | Deductions under chapter VI A | Numerical problems of Deductions U/S 80C, 80 CCD, 80 D, 80 G, 80 GG, 80 U, 80TTA | Tax | 6 | 10% | 0.4 | CO5 |
| VII | Direct Tax Liability | Basic computation of Tax liability under old tax regime and new regime | Tax liability computation | 6 | 10% | 0.4 | CO3,CO5 |

Note:

1. Any revisions in the Income Tax Act amended through the Finance Act undertaken in the annual Union Budget may render any topic irrelevant or call for the inclusion of any newly introduced topic. It may further be stated that any such changes will be notified in advance from time to time (before commencement of the semester).

Suggested Readings

- Singhania, Vinod K. and Monica Singhania. Students' Guide to Income Tax. University Edition, Taxmann Publications Pvt. Ltd., New Delhi.
- Ahuja, Girish and Ravi Gupta. Systematic Approach to Income Tax. Bharat Law House, Delhi.
- Mundhra and Mundhra, Prayas Taxation, Law point

Journals:

- Income Tax Reports, Company Law Institute of India Pvt. Ltd., Chennai.
- Taxman. Taxman Allied Services Pvt. Ltd., New Delhi.
- Current Tax Reporter. Current Tax Reporter Jodhpur.

CO-PO Mapping:

| F | . 0 | | | | | | |
|-------|-----|-----|-----|-----|-----|-----|-----|
| CO/PO | P01 | PO2 | PO3 | P04 | P05 | P06 | PO7 |
| CO1 | | | | | | | M |
| CO2 | | | | | | | M |
| CO3 | L | | | | | | M |
| CO4 | | | | | Н | | M |
| CO5 | L | | | | | | Н |

^{*} H means High relevance, M means Medium relevance, L means Low relevance.

Evaluation Plan:

CIA Plan

| Evaluation Components | Mode | Full Marks | % Weightage (in 100 marks) | Scale Value (A) | PO (Rubrics) | | |
|--------------------------|------------------|---------------|-------------------------------------|-----------------------|-----------------|--|--|
| CIA Written Test (WT) | Individual | 50 | 20% | 20 | | | |
| Other Component | Group/Individual | 05 | 5% | 05 | | | |
| Attendance | Individual | 05 | 5% | 05 | | | |
| | Total | | | | | | |

END SEMESTER EXAMINATION

| Evaluation Components | Mode | Full Marks | % Weightage | Scale Value (B) | PO (Rubrics) |
|--------------------------|----------------|---------------|-------------|-----------------|--------------------|
| End Semester | Individu al | 100 | 70% | 70 | CO1, CO2, CO4, CO5 |

CORPORATE ACCOUNTING

[Course type: Discipline Specific Core]

[4 Credits]

Course Outcomes (COs):

After completing this course, learners will be able to -

- **CO1.** Analyze different types of corporate securities and prescribe their accounting treatments under the Companies Act, 2013.
- **CO2.** Prepare the standalone financial statements of a company following Schedule III of the Companies Act, 2013.
- **CO3.** Apply the principles of AS 14 in accounting for amalgamation of companies.
- **CO4.** Create journal entries and financial statements for companies undergoing internal reconstruction.
- **CO5.** Prepare consolidated financial statements in accordance with AS 21 and Companies Act, 2013.

| Module No. | Module Name | Topic(s) | Description | No. of Hours Allotted | Marks Allotted | Credit of each Module | Associated Course Outcome(s) |
|---------------|--|---|--|-----------------------------|-------------------|-----------------------------|------------------------------------|
| I | | Accounting framework Accounting for | | | | | |
| | | bonus issue Accounting for | Interplay of relevant | | | | Course |
| | Accounting for Share Capital and | buyback of shares | provisions of the Companies Act, 2013 with | 16 | 25% | 1 | |
| | Debentures | Rights Issue and ESOPs | accounting for share capital and | | | | |
| | | Redemption of debentures- norms and accounting | debentures. | | | | |
| = | Corporate Standalone Financial Statements | Components of standalone financial statements required to be prepared under Companies Act, 2013 | Preparation of standalone key financial statements of a company as per the format prescribed under Schedule III to | 14 | 25% | 1 | CO2 |

| | | Overview and applicability of financial statement formats as per Division I and Division II of Schedule III to the Companies Act, 2013 Preparation of Statement of Profit & Loss and Balance | the Companies Act, 2013. | | | | |
|---------------------------|---|---|--|----|-----|-----|----------|
| | | Sheet of a company Preparation of Statement of Cash Flows of a company | | | | | |
| Accounting fo Business | | Accounting for Amalgamation of Companies (excluding inter-company holdings) applying AS 14 | Book closure of transferor companies; Journal entries in the books of the transferee | | | | |
| III | Combinations and Reconstruction | Internal reconstruction: concepts and accounting treatment excluding scheme of reconstruction. | company; Journal entries under a scheme of reconstruction and re- constructed balance sheet. | 18 | 30% | 1.2 | CO3, CO4 |
| IV | Consolidation of Financial Statements | Concepts of controlling interest, holding company, subsidiary company, and associate company as per Companies Act, 2013 | Legal provisions and pronouncements of AS 21 in relation to consolidation of financial statements, and application thereof | 12 | 20% | 0.8 | CO5 |

| Consolidation requirements as per Companies Act, 2013 |
|---|
| Preparation of consolidated balance sheet of a company with one subsidiary in accordance with AS 21 |

Suggested Readings

- Goyal, B. K. (2022). *Corporate accounting*. Taxmann Publication.
- Fundmentals of Corporate Accounting B.Com. Hons. (2023). *Fundmentals of Corporate Accounting B.Com. Hons.* APC Books.
- Jain, S. P., & Narang, K. L. (2017). *Corporate accounting*. Kalyani Publishers.
- Kumar, A. (2020). *Corporate accounting*. Singhal Publications.
- Maheshwari, S. N., Maheshwari, S. K., & Maheshwari, S. K. (2019). *Corporate accounting*. Vikas Publishing House.
- Monga, J. R., & Bahadur, R. (2023). Fundamentals of corporate accounting. Scholar Tech Press.
- Mukherjee, A., & Hanif, M. (2017). *Corporate accounting*. Tata McGraw Hill Education.
- Sah, R. K. (2019). *Concept building approach to corporate accounting*. Cengage.
- Sehgal, A. (2019). Fundamentals of corporate accounting. Taxmann Publication.
- Shukla, M. C., Grewal, T. S., & Gupta, S. C. (2017). Advanced accounts. S. Chand Publishing.
- Tulsian, P. C., & Tulsian, B. (2019). *Corporate accounting*. S. Chand Publishing.

Note: Latest edition of textbooks may be used.

Additional Readings

- Compendium of Statements and Standards of Accounting- The Institute of Chartered Accountants of India, New Delhi.
- Company Act 2013 and Company Rules as amended up to date
- Guidance notes issued by ICAI on relevant topics.

CO-PO Mapping:

| CO/PO | PO1 | PO2 | PO3 | PO4 | PO5 | PO6 | PO7 |
|-------|-----|-----|-----|-----|-----|-----|-----|
| CO1 | Н | М | | | | | М |
| CO2 | М | М | | | | | Н |
| CO3 | Н | | | | | | М |
| CO4 | Н | | | | | | М |
| CO5 | M | М | | | | | Н |

^{*} H means High relevance, M means Medium relevance, L means Low relevance.

Evaluation Plan:

CIA Plan

| Evaluation | Mode | Full | % Weightage | Scale Value | PO (Rubrics) |
|-----------------------|----------------------|-------|----------------|-------------|--------------|
| Components | | Marks | (in 100 marks) | (A) | |
| CIA Written Test (WT) | Individual | 50 | 20% | 20 | |
| Other Component | Group/ Individual | 05 | 5% | 05 | |
| Attendance | Individual | 05 | 5% | 05 | |
| Total | | | | 30 | |

End-Semester Examination

| Evaluation Components | Mode | Full Marks | % Weightage (in 100 marks) | Scale Value (B) | PO (Rubrics) |
|--------------------------|------------|---------------|----------------------------|--------------------|--------------|
| End-Semester | Individual | 100 | 70% | 70 | |

FINANCIAL MANAGEMENT

[Course type: Discipline Specific Core]

[4 Credits]

Course Outcomes (COs):

After completing this course, learners will be able to -

- CO1. Students will grasp the fundamental concepts of financial management and recognize their practical significance in everyday situations.
- CO2. Evaluate the capital budgeting process and various techniques employed within it and assess the need for working capital.
- CO3. Comprehend the principles encompassing cost of capital, leverage analysis and capital structure discerning strategies within financial landscapes aimed at optimizing an organization's wealth.
- CO4. Assess different capital structure theories and the variables influencing capital structure decisions within a firm.
- CO5. Thoroughly analyse different dividend theories and the factors influencing dividend policy

| Modul | Module | Topic(s) | Description | No. of | Marks | Credit of | Associated |
|-------|----------|--------------------|---------------|----------|----------|-----------|------------|
| e No. | Name | | | Hours | Allotted | each | Course |
| | | | | Allotted | | Module | Outcome(s) |
| I | Introduc | Nature, scope | Theoretical | 2 | 3% | 0.12 | CO1 |
| | tion | and objectives of | Framework & | | | | |
| | | financial | Time Value of | | | | |
| | | management. | Money | | | | |
| | Time | Time value of | | 4 | 7% | 0.28 | CO1 |
| | Value of | money, | | | | | |
| | Money | Compounding | | | | | |
| | | and Discounting | | | | | |
| | | Techniques | | | | | |
| II | Cost of | Sources of long- | Financing | 10 | 17% | 0.68 | CO3 |
| | Capital | term financing, | Decisions | | | | |
| | & | Estimation of | | | | | |
| | | components of | | | | | |
| | | cost of capital, | | | | | |
| | | Methods for | | | | | |
| | | calculating Cost | | | | | |
| | | of Equity, Cost of | | | | | |
| | | Retained | | | | | |
| | | Earnings, Cost of | | | | | |
| | | Debt and Cost of | | | | | |
| | | Preference | | | | | |
| | | Capital, Weighted | | | | | |
| | | Average Cost of | | | | | |
| | | Capital (WACC) | | | | | |

| | Leverage & Capital Structur e | Operating and financial leverage, Indifference Point Analysis, EBIT-EPS Analysis. Capital Structure Theories | Long-Term Investment Decision | 8 | 13% 7% | 0.52 | CO3 |
|-----|--|---|-------------------------------------|----|-----------|------|-----|
| III | Working Capital | Concepts of working capital, the risk-return trade off, sources of short-term finance, working capital estimation. | Working Capital Decision | 10 | 16% | 0.64 | CO2 |
| IV | Capital Budgetin g | The Capital Budgeting Process, Cash Flow Estimation. Payback Period Method, Accounting Rate of Return Discounted Payback Period Method, Net Present Value (NPV), Net Terminal Value, Internal Rate of Return (IRR), Profitability Index | Long-Term Investment Decision | 15 | 25% | 1 | CO2 |
| V | Dividend Policy | Types of Dividends, Determinants of Dividend Policy Theories for Relevance and irrelevance of dividend decision for corporate valuation- Walter's Model, Gordon's Model, MM Theory. | Dividend Decision | 7 | 12% | 0.48 | CO5 |

Suggested Readings

- James C. Van Horne and Sanjay Dhamija, Financial Management and Policy, Pearson Education.
- Levy H. and M. Sarnat .Principles of Financial Management. Pearson Education
- Brigham and Houston, Fundamentals of Financial Management, Cengage Learning
- Khan and Jain. Basic Financial Management, McGraw Hill Education
- Prasanna Chandra, Fundamentals of Financial Management. McGraw Hill Education
- Singh, J.K. Financial Management- text and Problems. Dhanpat Rai and Company, Delhi.
- Rustagi, R.P. Fundamentals of Financial Management. Taxmann Publication Pvt. Ltd.
- Singh, Surender and Kaur, Rajeev. Fundamentals of Financial Management. Mayur Paperback, New Delhi.
- Pandey, I.M. Financial Management. Vikas Publications.
- Bhabatosh Banerjee, Fundamentals of Financial Management, PHI Learning

CO-PO Mapping:

| CO/PO | PO1 | PO2 | PO3 | PO4 | PO5 | PO6 | PO7 |
|-------|-----|-----|-----|-----|-----|-----|-----|
| CO1 | Н | | | | | | М |
| CO2 | Н | | | | | | М |
| CO3 | Н | | | | | | М |
| CO4 | Н | | | | | | М |
| CO5 | Н | | | | | | М |

^{*} H means High relevance, M means Medium relevance, L means Low relevance.

Evaluation Plan:

CIA Plan

| Evaluation Components | Mode | Full Marks | % Weightage (in 100 marks) | Scale Value (A) | PO (Rubrics) |
|--------------------------|----------------------|------------|----------------------------|--------------------|--------------|
| CIA Written Test (WT) | Individual | 50 | 20% | 20 | |
| Other Component | Group/ Individual | 05 | 5% | 05 | |
| Attendance | Individual | 05 | 5% | 05 | |
| Total | | | | 30 | |

End-Semester Examination

| Evaluation Components | Mode | Full Marks | % Weightage (in 100 marks) | Scale Value (B) | PO (Rubrics) |
|--------------------------|------------|------------|----------------------------|--------------------|--------------------------|
| End-Semester | Individual | 100 | 70% | | CO1, CO2, CO3,CO4,CO5 |

ORGANIZATIONAL BEHAVIOR

[Course type: Minor]

[4 credits]

Course Outcomes:

At the end of this course, students will be able to

CO_{1:} Remember and understand an overview of OB and its evolution.

CO₂: Understand the various OB processes and their impact on the organization and society.

CO_{3:} Assess the competencies and skills required for managing people effectively in the contemporary business environment.

CO₄: Analyze and understand the evolving business environment, and the role of OB towards addressing challenges in today's business environment.

CO₅: Applying critical aspect of OB for addressing Individual and organizational issues which will enable them to develop (apply) their decision-making and analytical skills.

| Modu le No | Module Name | Topic(s) | Description | No of hours allott ed | Mark s allott ed | Credit of each modu le | Associat ed course outcome (CO) |
|------------------|--|---|--|--------------------------------|---------------------------|---------------------------------|--|
| 1 | Introduction to Organization Behavior | Introduction to organization, organization and managers, managers' roles and skills, behaviour at work, introduction to organization behaviour, major behavioural science disciplines contributing to OB, challenges and opportunities managers have in applying OB concepts, OB model | Introduction, Application and discipline contributing to the field of OB | 8 | 10% | .13 | CO1 |

| 2 | Individual | Personality, | Dynamics of | 12 | 20% | .2 | CO ₁ , |
|---|--|---|---|----|-----|------|-------------------|
| | Behavior | Determinants, Theories of Personality, Big Five Model, Perception, Determinants of perception, Perceptual process and Errors, learning, Learning Theories, motivation at work, Theories of Motivation, Managing emotions at workplace, EQ , Stress Definition Stress and job performance relationship Approaches to stress management | Individual behaviour | | | | CO2 |
| 4 | Interpersonal Behavior Group Behavior | Interpersonal Behavior, Johari Window, Transactional Analysis – ego states, types of transactions, life positions, applications of T.A., managerial interpersonal styles Introduction to group behaviour, foundations of group behaviour, concept of group and group dynamics, | Group Behaviour and group decision making | 16 | 25% | .075 | CO2, CO4 |

| | T | Τ | T | | ı | | |
|---|---------------|-----------------------|--------------|---|------|-----|------|
| | | types of | | | | | |
| | | groups, formal | | | | | |
| | | and informal | | | | | |
| | | groups, | | | | | |
| | | theories of | | | | | |
| | | group | | | | | |
| | | formation, | | | | | |
| | | | | | | | |
| | | group norms, | | | | | |
| | | group | | | | | |
| | | cohesiveness, | | | | | |
| | | group decision | | | | | |
| | | making, inter | | | | | |
| | | group | | | | | |
| | | behaviour, | | | | | |
| | | concept of | | | | | |
| | | team vs. | | | | | |
| | | group, types of | | | | | |
| | | | | | | | |
| | | teams, | | | | | |
| | | building and | | | | | |
| | | managing | | | | | |
| | | effective | | | | | |
| | | teams, | | | | | |
| | | conflict, | | | | | |
| | | Sources of | | | | | |
| | | Conflict, | | | | | |
| | | Conflict | | | | | |
| | | Resolution | | | | | |
| | | leadership | | | | | |
| | | theories and | | | | | |
| | | styles, power | | | | | |
| | | and politics, | | 0 | 2004 | 10 | GO 1 |
| 5 | Organizationa | organization | Organization | 8 | 20% | .13 | CO4 |
| | l Culture | culture, Function and | Culture and | | | | CO5 |
| | | Need, | its impact | | | | |
| | | managing | | | | | |
| | | across cultures, | | | | | |
| | | diversity at | | | | | |
| | | work., | | | | | |
| | | Organization | | | | | |
| | | change, | | | | | |
| | | Organization | | | | | |
| | | Change Model, | | | | | |
| | | | | | | | |
| | | | ı | | · | | |

Suggested Reading:

- 1. Robbins, S. P./ Judge, T. A./ Sanghi, S., Organizational Behavior, Pearson Publication
- 2. Aswathappa, K., Organisational Behaviour–Text and Problem, Himalaya Publication
- 3. Pardeshi, P. C., Organizational Behaviour & Principles & Practice of Management, Nirali publication
- 4. Kavita Singh, Organizational Behavior, Vikas Publications
- 5. Robbins, Timothy Judge, Seema Sanghi, Organizational Behavior, Stephen Pearson Prentice Hall,12 edition
- 6. Fred Luthans, Organizational Behavior, McGraw Hill Inc.
- 7. John Newstrom and Keith Davis, Organizational Behavior, Tata McGraw Hill, 11th edition
- 8. Ashwa Thapa, Organizational Behavior

CO - PO Mapping:

| CO/ | PO1 | PO2 | PO3 | PO4 | PO5 | PO6 | PO7 |
|-----|-----|-----|-----|-----|-----|-----|-----|
| PO | | | | | | | |
| CO1 | M | | | | | M | |
| CO2 | Н | | | | | Н | |
| CO3 | | | Н | Н | | | |
| CO4 | | M | M | | M | M | M |
| CO5 | M | | | M | | | Н |
| | | | | | | | |

Evaluation Plan:

CIA Plan

| Evaluation Components Mode | | Full Marks | % Weightage (in 100 marks) | Scale Value (A) | PO (Rubrics) |
|-------------------------------|------------------|---------------|-------------------------------------|--------------------|-----------------|
| CIA Written Test (WT) | Individual | 50 | 20% | 20 | CO1, CO2 |
| Other Component | Individual/Group | 05 | 5% | 05 | CO3, CO4 |
| Attendance | Individual | 05 | 5% | 05 | |
| | 30 | | | | |

End Semester Examination

| Evaluation Components | Mode | Full Marks | % Weightage | Scale Value (B) | PO (Rubrics) |
|--------------------------|------------|---------------|----------------|--------------------|----------------------------|
| End Semester | Individual | 100 | 70% | 70 | CO1, CO2, CO3, CO4, CO5 |